August 30. 1961 To Miss Lincoln
To Miss Lincoln
The Miss Dear General Clay: I hereby appoint you as my Personal Representative. with the rank of Ambassador, on temporary assignment in Berlin. My hope is that you will be able to take up your duties by September 15th, and serve through the immediate period of crisis which appears to be shead of us as a result of Soviet actions. In your capacity as my Personal Representative in Berlin, you will be the senior American official in that city, and you will communicate directly with the Secretary of State and me as Ambassadors ordinarily do. Although the regular military chain of command and the political responsibilities of Ambassador Dowling as Chief of M.ssion for Berlin will not be changed by this appointment, I expect to authorise you to carry out specific tasks and exercise authority in such cases as I may indicate. I am instructing all concenned to keep you

Your willingness to undertake this arduous duty in a difficult and demanding hour is a great encouragement to me.

informed of all developments and to seek your advice as that of the senior American in Berlin, but I wish you to be free of routine responsibility and to act as my per-

my expectation that you may have particularly important work to do in interpreting our policies to the leaders of

expect to have your prompt counsel in the consideration of anticipatory actions and effective responses to any sudden Soviet or Communist moves in the Berlin area.

sonal advisor from the vantage point of Berlin.

West Berlin and their attitudes to us.

Sincerely,

I shall also

General Lucius Clay, USA (Ret.)

10 40 Fifth Avenue New York 28, New York